

## Nathaniel S. Wright, Ph.D.

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### CONTACT INFORMATION

Department of Public Policy & Administration  
Rutgers University-Camden  
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Camden, NJ 08102  
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### EDUCATION

2014: Ph.D., University of Kansas, Public Administration  
  
2006: MPA, Binghamton University, Public Administration  
  
2005: B.A., Binghamton University, Political Science

### ACADEMIC RANK & POSITIONS

**Rutgers University- Camden**  
Associate Professor, 2022-Present

**Texas Tech University**  
Associate Professor, 2022-2022

Assistant Dean for Strategic Initiatives, College of Arts and Sciences,  
2021- 2022

Master of Public Administration (MPA), Director, 2020- 2022

Assistant Professor, 2015- 2022

**University of Louisville**  
Instructor, 2012-2014

### PUBLICATIONS

#### PEER REVIEWED JOURNAL ARTICLES

Reames, T. & **Wright, N.S.** (2021). The Three E's Revisited: How do Community-based Organizations Define Sustainable Communities and their Role in Pursuit of? *Sustainability*, 13(16), 8825

**Wright, N. S.**, & Reames, T. (2020). Unraveling the Links between Organizational Factors and Perceptions of Community Sustainability Performance: An Empirical Investigation of Community-Based Nongovernmental Organizations. *Sustainability*, 12(12), 4986.

Moldavanova, A. V., & **Wright, N. S.** (2020). How Nonprofit Arts Organizations Sustain Communities: Examining the Relationship Between Organizational Strategy and Engagement in Community Sustainability. *The American review of public administration*, 50(3), 244-259.

Dennis, J. A., **Wright, N. S.**, & Gittner, L. S. (2019). Justice and Mental Health Collaborative in Lubbock County Texas. *Psychiatric Services*, 70(7).

**Wright, N.S.** (2018). Transforming neighborhoods: Explaining effectiveness in community-based development organizations. *Journal of Urban Affairs*, 40(6), 805-823.

LeRoux, K. & **Wright, N.S.** (2010) Does Performance Measurement Improve Strategic Decision Making? Findings from a National Survey of Nonprofit Social Service Agencies. *Nonprofit and Voluntary Sector Quarterly* 39(4), 571-587.

**Wright, N.S.** & Williams, T. A House Divided Cannot Stand: Capacity Building in Community Based Development Organizations. *Nonprofit Management Leadership*. (Revise and Resubmit)

Bailey, B., Kwon, S.W., **Wright, N.S.** Pay to protect: Examining the factors of the use of market-based mechanisms for local water sustainability. *Review of Policy Research*. (Revise and Resubmit)

#### **EDITED BOOKS**

LeRoux, K. & **Wright, N.S.** (Eds). (2021). *Performance and Public Value in the Hollow State: Assessing Government- Nonprofit Partnerships*. Edward Elgar Publishing.

#### **BOOK CHAPTERS**

LeRoux, K. & **Wright, N.S.** (2021). Assessing Performance and Public Value in the Hollow State. In LeRoux, K. & Wright, N.S (Eds.) *Performance and Public Value in the Hollow State: Assessing Government- Nonprofit Partnerships*. (Chapter 1). Edward Elgar Publishing.

**Wright, N. S.**, & Reames, T (2021). The Role of Community Action Agencies in Facilitating Successful Sustainable Development in American Cities. In LeRoux, K. & Wright, N.S (Eds.) *Performance and Public Value in the Hollow State: Assessing Government- Nonprofit Partnerships*. (Chapter 4). Edward Elgar Publishing.

LeRoux, K. & **Wright, N.S.** (2021). Reconceptualizing Performance: Filling the Hollow State with Public Value. In LeRoux, K. & Wright, N.S (Eds.) *Performance and Public Value in the Hollow State: Assessing Government- Nonprofit Partnerships*. (Chapter 7). Edward Elgar Publishing.

#### **WORKS UNDER REVIEW**

**Wright, N.S.** Revitalizing American Cities: Do community-based development organizations Matter? Under review with *Journal of Urban Affairs*

Moldavanova, A. V., & **Wright, N. S.** Organizational Connectedness and Engagement in Community Sustainability: Insights from Arts and Culture Nonprofits. Under review with *Public Management Review*.

**Wright, N.S.**, Williams, T. & Chen, W. Building Capacity from the Inside Out: Challenges and Pathways to Building Capacity. Under review with *Nonprofit Voluntary Sector Quarterly*.

## **WORKS IN PROGRESS**

**Wright, N.S.** & Gaynor, T.S. Does Citizen Participation Improve Nonprofit Performance? Insights from a National Study of Community-Based Nonprofits.

**Wright, N.S.** & Gaynor, T.S. What organizational and managerial factors explain the adoption of race equity practices in nonprofit organizations

**Wright, N.S.** & Moldavanova, A. Building Sustainability: Using Performance Measurement to Support Stakeholder Engagement.

**Wright, N.S.** & Moldavanova, A. Managing in the Arts: Mapping Dimensions of Organizational Effectiveness in Nonprofit Arts and Culture Organizations

## **GRANTS AND AWARDS**

### **Ongoing**

Sponsor: Department of Justice- Bureau of Justice Assistance

Total Award is **\$199,436**

Project Period: 10/1/17 – 9/30/19

PI: Dr. Nathaniel Wright (Texas Tech University)

Title: "Establishing a collaboration to analyze the incarceration of persons with mental illness and co-occurring substance abuse in the Lubbock County Detention Center"

Sponsor: National Endowment for the Arts

Total Award is **\$10,000**

Project Period: 6/1/19 – 12/31/20

PI: Dr. Nathaniel Wright (Texas Tech University)

PI: Dr. Alisa Moldavanova (Wayne State University)

Title: "Arts and Culture Nonprofits and Community Sustainability: Examining the Role of Organizational and Environmental Factors"

Sponsor: United Way of Greater Cincinnati

Total Award is **\$102,000**

Project Period: 6/1/19 – 9/30/20

PI: Dr. Nathaniel Wright (Texas Tech University)

PI: Dr. Brandi Blessett (University of Cincinnati), Dr. Tia Gaynor (University of Cincinnati) Title: "UWGC Equity Audit & Climate Assessment Project"

Sponsor: Texas Lyceum  
Total Award is **\$10,000**  
2020  
Project Title- The Industry of Incarceration in Texas: Leveraging Partnerships to Support Offender Reentry

Sponsor: Texas Lyceum  
Total Award is **\$10,000**  
2021  
Project Title- Power Hungry: The Science, Economics and Politics of Energy in Texas

Sponsor: Texas Lyceum  
Total Award is **\$10,000**  
2022  
Project Title- The Sustainability of Texas Communities West of I-35: Collaborative Opportunities for Agriculture, Business, & Healthcare

**PRESS AND MEDIA PRESS**

Wright, Nathaniel S. August 17 2017. "Measuring What Really Matters in Community-Based Development Organizations" *Shelterforce*.

Wright, Nathaniel S. April 7<sup>th</sup> 2021. "Why the program review process is way more important than you think?" *Lubbock Area United Way Blog*.

**CITED IN MEDIA**

Young, G. (2020, November 17) In Unusual Year, #GivingTuesday Looks for Uncommon Generosity. *Texas Tech Today*. Retrieved from <https://today.ttu.edu/posts/2020/11/NewsReleases/giving-tuesday-looks-uncommon-generosity>

Self-Walbrick, S. (2020, October 13) Hear from the candidates: Issues change during delayed Lubbock mayoral race. *National Public Radio* (NPR-Texas Tech Public Media 89.1 fm). Retrieved from <https://radio.kttz.org/post/hear-candidates-issues-change-during-delayed-lubbock-mayoral-race#stream/0>

Staff Writer (2020, September 11) Texas Lyceum fellowship research project reveals new findings on Texas prison system, offender reentry. *Lubbock Avalanche-Journal* Retrieved from <https://www.lubbockonline.com/story/news/2020/09/11/texas-lyceum-fellowship-research-project-reveals-new-findings-on-texas-prison-system-offender-reentr/42578283/>

Dotray, M. (2020, June 19) A day of importance: Lubbock celebrates, reflects on Juneteenth. *Lubbock Avalanche-Journal* Retrieved from <https://www.lubbockonline.com/story/news/2020/06/19/day-of-importance-lubbock-celebrates-reflects-on-juneteenth/42523011/>

Young, G. (2020, February 21) Political Science Researcher Helps Nonprofits Help People. *Texas Tech Today*. Retrieved from <https://today.ttu.edu/posts/2020/02/Stories/political-science-researcher-helps-nonprofits-help-people>

Staff Writer. (2019, February 20). Speaker announced for 2019 TTU African-American History Month Lecture Series. *Everything Lubbock*. Retrieved from <https://www.everythinglubbock.com/news/local-news/speaker-announced-for-2019-ttu-african-american-history-month-lecture-series/>

Pace, E. (2018, February 15) TTU Creating New Courses to Enhance African-American Studies. *KLBK News*. Retrieved from <https://www.everythinglubbock.com/news/klbk-news/ttu-creating-new-courses-to-enhance-african-american-studies/>

Blaney, B. (2018, February 2) Inside Texas Tech: An Evening with Anita Hill. *National Public Radio* (NPR-Texas Tech Public Media 89.1 fm). Retrieved from <https://radio.kttz.org/post/inside-texas-tech-evening-anita-hill#stream/0>

Castro-Crist, A. (2017, September 12) Food Insecurity: How Does Hunger Affect Our Communities? *The HUB @ TTU*. Retrieved from <https://www.ttuhub.net/tag/poverty/>

Axel-Lute, (2017, August 23) Who Will Lead Community Development Corporations? *Shelterforce*. Retrieved from <https://shelterforce.org/2017/08/23/who-will-lead-community-development-corporations/>

## INVITED TALKS

Organizational Connectedness and Engagement in Community Sustainability: Insights from Arts and Culture Nonprofits- Wayne State University- Humanity Center. October 14, 2020.

Revitalizing American Cities: Do community-based development organizations Matter? Indiana University Bloomington-The O'Neil School. October 25, 2019.

Revitalizing American Cities: Do community-based development organizations Matter? University of Cincinnati-Department of Political Science. October 28, 2019.

The role of community-based development organizations in American society. Colorado College- Department of Sociology. May 16<sup>th</sup>, 2018.

Revitalizing American Cities: Do community-based development organizations Matter? University of California at Davis-Department of Human Ecology. May 16<sup>th</sup>, 2018.

Arts and Culture Nonprofits and Community Sustainability: Examining the Role of Organizational Strategy. Wayne State University- Humanity Center. October 16, 2017.

What strategic planning is and isn't! Volunteer Center of Lubbock. June 1<sup>st</sup>, 2017

Fund Development in any Economic Climate: Strategies for success. Volunteer Center of Lubbock. May 23<sup>rd</sup>, 2017.

Diversity in Action Workshop. Communities in Schools/National Association of Social Workers. November 3<sup>rd</sup>, 2016.

Grant writing 101. Volunteer Center of Lubbock. October 18<sup>th</sup>, 2016.

Cultural Competencies Workshop. Communities in Schools/National Association of Social Workers. October 19<sup>th</sup>, 2015.

#### CONFERENCE PRESENTATIONS

**Wright, N.S.** & Moldavanova, A. & **Wright, N.S.** The influence of social networks, resource dependency, and organizational capacity towards the adoption of performance measurement system in arts organizations, Presented at the Public Management Research Conference, May 2022, Phoenix, Arizona

**Wright, N.S.**, Williams, T. A, & Chen, W. Building Capacity from the Inside Out: Challenges and Pathways to Building Capacity Presented at the Urban Affairs Association Conference, April 2022, Washington, D.C.

**Wright, N.S.**, Williams, T. A, & Chen, W. Building Capacity from the Inside Out: Challenges and Pathways to Building Capacity Presented at the Association for Research on Nonprofit Organizations and Voluntary Action Conference, November 2021, Atlanta, GA

Moldavanova, A. & **Wright, N.S.** Organizational Connectedness and Engagement in Community Sustainability: Insights from Arts and Culture Nonprofits. Presented at the International Research Society for Public Management Research Conference, April 2021. Virtual

**Wright, N.S.** & Williams, T. A House Divided Cannot Stand: Capacity Building in Community Based Development Organizations. Presented at the Association for Research on Nonprofit Organizations and Voluntary Action Conference, November 2020. Virtual

Moldavanova, A. & **Wright, N.S.** Arts and Culture Nonprofits and Community Sustainability: Examining the Role of Organizational Strategy. Presented at the Public Management Research Conference, June 2019, University North Carolina-Chapel Hill

**Wright, N.S.** In the Shadows: The Role and Influence of Community-Based Development Organizations on the Economic Performance of Urban Communities. Presented at the Urban Affairs Association Conference, April 2019, Los Angeles, CA

**Wright, N.S.,** Gaynor, T., & Forbis, R. Nonprofits as Agents of Social Change: The Role of Community Based Organizations in Advancing Environmental Policies. Presented at the American Society for Public Administration National Conference March 2019, Washington, D.C.

**Wright, N.S.** A house divided cannot stand: Capacity building in community-based development organizations (CBDOs). Presented at the Eleventh Annual Public Performance Conference, September 2018, Suffolk University- Boston, MA

**Wright, N.S.** For the public good? Exploring the determinants of organizational effectiveness in community based sustainable development. Presented at the Urban Affairs Association National Conference, April 2017 Minneapolis, MN

Moldavanova, A. & **Wright, N.S.** Managing in the Arts: Mapping dimensions of Organizational Effectiveness in Nonprofit Arts and Culture Organizations. Presented at the American Society for Public Administration, March 2017, Atlanta, GA

Moldavanova, A. & **Wright, N.S.** Arts and Culture Nonprofits and Community Sustainability: Examining the Role of Organizational Strategy Presented at the Association for Research on Nonprofit Organizations and Voluntary Action, November 2016, Washington D.C.

**Wright, N.S.** The Influence of community engagement strategies on perceptions of organizational effectiveness. Presented at the Public Management Research Conference, June 2016, University of Aarhus, Aarhus, Denmark.

Kwon, S.K, **Wright, N.S.,** & B. Pay to protect: Examining the factors of the use of market-based mechanisms for local water sustainability. Presented at the American Society for Public Administration National Conference, March 2016, Sand Diego, California

**Wright, N.S.** Mapping the Dimensions of Project Success: Findings from a National Survey of Community Action Agencies. Presented at the Urban Affairs Association National Conference, March 2016, San Diego, California

Reames, T. & **Wright, N.S.** How do Community Based Nonprofits Define Sustainable Communities? Presented at the Social Institutions and Sustainability Symposium at Wayne state University, September 2015, Detroit, Michigan

**Wright, N.S.** & Reames, T. Greening the Hood: Do Environmental Based Strategies Improve Urban Communities? Presented at the Urban Affairs Association National Conference, April 2015, Miami, Florida

RESEARCH INTERESTS

Nonprofit management, sustainability, community and grassroots organizations, organizational effectiveness, community and economic development, organizational theory, performance measurement.

TEACHING INTERESTS

Non-profit management, strategic planning, grant writing, fundraising, organizational theory, public management, urban administration, community and economic development, local government, public administration, public policy, policy analysis, quantitative methods.

COURSES TAUGHT

Instructor, PUAD 5362 Grant Writing and Fundraising, Texas Tech University (Fall 2015, Fall 2016, Fall 2017, Fall, 2018, Fall, 2019)  
Instructor, POLS 3300 Introduction to Nonprofit Management, Texas Tech University (Fall 2016, Spring 2018, Spring, 2019, Spring 2020, Spring 2021)  
Instructor, PUAD 5362 Strategic Planning for Nonprofit Organizations (Spring 2019)  
Instructor, PUAD 5340 Public Administration Theory and Practice, Texas Tech University (Summer 2017, Fall 2017, Summer 2020, Fall 2021)  
Instructor, PUAD 5335 Managing Nonprofit Organizations, Texas Tech University (Spring, 2015, Spring 2016)  
Instructor, PUAD 5320 Quantitative Analysis and Program Evaluation, Texas Tech University (Spring, 2015, Spring 2016, Fall 2019)

PROFESSIONAL EXPERIENCE & PUBLIC SERVICE

County Planner  
The Broome County Department of Planning and Economic Development. Binghamton, New York (2008)

City Planner  
The Department of Planning, Housing and Community Development. City of Binghamton, New York (2007)

PROFESSIONAL MEMBERSHIPS

Association for Research on Nonprofit Organizations and Voluntary Action  
Public Management Research Association  
American Society for Public Administration  
Urban Affairs Association



COMMUNITY  
SERVICE

Ballet Lubbock, Board Member, Treasurer, President (2016-2022)  
Lubbock Area United Way, Board Member, Chair of Community Impact  
(2017-2022)  
Texas Boys Ranch, Board Member (2017-2022)  
Open Door, Board Member, Vice President (2017)  
Association for Fundraising Professionals (Lubbock Chapter), Diversity  
Chair (2016-2019)  
Museum of Texas Tech University Association, Trustee (2016-2018)  
American Red Cross (2019-2022)  
Covenant Health Foundation, Board Member (2021-2022)  
100 Black Men of West Texas (2021-2022)  
Texas Lyceum (2021-)

AWARDS &  
HONORS

2019 President's Emerging Engaged Scholarship Award (\$1,000)-  
(Texas Tech University)  
  
2018 20 Under 40 Award- Lubbock Chamber of Commerce

ACADEMIC  
SERVICE

**Department** (Texas Tech University)

Faculty Search Committee, Chair  
March 1, 2021-May 1, 2021

MPA Admissions Committee- Department of Political Science  
August 2015-Present

MPA Director-Department of Political Science  
August 2020-Present

Faculty Search Committee, Committee Member  
September 1, 2017-December 1, 2017

Faculty Search Committee, Committee Member  
October 1, 2016-December 1, 2016

Faculty Search Committee, Committee Member  
October 1, 2015-December 1, 2015

**College of Arts and Sciences** (Texas Tech University)

A&S Committee for Diversity, Equity and Inclusion, Committee Member  
February 1, 2020- Present

Assistant Dean for Strategic Initiatives  
October 2021-Present

**University** (Texas Tech University)

African American Lecture Series, Committee Member & Chair  
January 15, 2016-December 31, 2019

VP for Diversity Search Committee, Committee Member  
November 1, 2017-June 1, 2018

Alpha Phi Alpha- Eta Upsilon Chapter, Faculty Advisor  
August 1, 2018-2022

Alpha Kappa Alpha- Zeta Tau Chapter, Faculty Advisor  
August 1, 2018-2022